

Statistical Consulting and Survey Center Department of Biostatistics and Epidemiology Medical College of Georgia Augusta University

2015 Salary Survey of Business, Industry, and Government Statisticians

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> Prepared by Patricia H. Hall and Varghese George Department of Biostatistics and Epidemiology Medical College of Georgia Augusta University

1120 15th Street, AE-1000, Augusta, GA 30912-4900 Phone: (706) 721-3785 Fax: (706) 721-6294 <u>http://www.augusta.edu/mcg/biostatepi/survey-center</u> An Affirmative Action/Equal Opportunity Education Institution

2015 Salary Survey of Business, Industry, and Government (B/I/G) Statisticians

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I. SURVEY DESIGN AND ADMINISTRATION

Background

The American Statistical Association (ASA) has conducted salary surveys of its membership over several years. The primary purpose of these surveys was to obtain benchmark salary information for statisticians in the US that could be referenced by students, statisticians, and employers of statisticians.

Survey Design

ASA non-academic members in the US who were employed by Business, Industries and Government (B/I/G) were emailed a link to SurveyMonkey® to access the survey. The final 2015 survey was brief and consisted of only eleven items (Appendix A). Academic salaries are analyzed in a separate survey.

The Statistical Consulting and Survey Center (SCSC) in the Department of Biostatistics and Epidemiology at Augusta University (AU) was contracted by the ASA to help with the design and analyze the data. This report describes the procedures followed and the final survey outcomes. The survey was conducted under the directives of Ronald L. Wasserstein, Executive Director, ASA, Donna LaLonde, Director of Strategic Initiatives and Outreach, ASA, and ASA's Statistics Partnership among Academic, Industry & Government (SPAIG) committee.

For this survey, a **B/I/G STATISTICIAN** is defined as a person employed in business, industry, or government (not academia) who: (1) has a Bachelors, Masters, or Doctorate degree in statistics, biostatistics, or mathematical statistics, **OR** has the equivalent of one year of graduate course work in academic statistics (including a Federal Government employee who meets the education requirements for a Mathematical Statistician), **AND** (2) currently uses statistical reasoning or performs statistical analyses (including supervision of statisticians) as part of his or her job.

Project Staff

Representatives of ASA involved in this project are Donna LaLonde (Director of Strategic Initiatives and Outreach), Ronald L. Wasserstein (Executive Director), Barry D. Nussbaum, 2015 Chair of SPAIG Committee, and members of the SPAIG Committee. Department of Biostatistics and Epidemiology and SCSC staff members, involved in this project, are listed in the following table.

Augusta University SCSC Staff						
Name	Title	Project Responsibilities				
Varghese George, PhD	Professor and Chair, Department of Biostatistics and Epidemiology	Survey design, project monitoring, overall supervision, and preparation of the final reports				
Patricia Hall, MS	Biostatistician and SCSC Manager	Survey design, administration, statistical analysis, and final report preparation				

II. SURVEY IMPLEMENTATION AND PROCEDURES

Project Planning

The survey methodology and scope of work was approved by the Chair of the SPAIG Committee and the ASA representatives. The Augusta University Human Assurance Committee (Institutional Review Board) approved the research protocol. On October 12, 2015 the contract was executed and all AU approvals were obtained allowing us to begin the actual work on the survey.

Programming of the on-line survey and all preliminary work necessary to implement the e-mail invitations were completed by the end of November 2015. The survey period extended from middle of December through early January.

Survey Development

The 2015 SPAIG survey was developed in collaboration with ASA project representatives. A draft of the 2015 survey was provided to the ASA Survey Review Committee. The committee suggested modifications which were incorporated into the survey. The final survey questionnaire appears in Appendix A.

SurveyMonkey® was used to implement the on-line survey. The instrument pages were coded with check boxes for categorical response items with "strong" typing and format control. The instrument was deployed on SurveyMonkey's website (<u>www.surveymonkey.com</u>). A unique "collector" was used for each phase of the survey. In an effort to increase response rate, the team made the decision to have the ASA send the invitations and to not require a password for the survey.

The layout of the web instrument was designed using SurveyMonkey's design templates. The first question was whether the participant was employed as a statistician (with proper definition): (1) if the respondent answered "NO", they were taken to the end of the questionnaire; (2) If they answered "YES", they were taken to a new page to answer the remaining 9 questions. A minimal amount of scrolling was required to view all questions on a single page.

The online survey was extensively tested and validated. The on-line survey was opened and e-mail invitations were sent on December 15, 2015.

Respondent Activity

Respondents were allowed to access their survey only once. Answers to specific items could be changed as often as desired until they exited the last page of the survey. When they exited the final page their responses were stored as the "FINAL" version.

Data and Response Management

Survey completion status and general comments were maintained for each respondent in Excel data. Periodic progress reports were made available to project staff as needed.

Data Collection Procedure

An Excel database of n = 5,412 ASA B/I/G members was received from the ASA in early January 2013 and was processed, examined and cleaned by BCSC project staff. Of the 5,412 members, 5,296 had valid e-mail address. On December 15, 2015, the initial e-mail invitation was sent to those with valid e-mail addresses. This invitation described the study and its purpose, and invited the ASA members to participate; it also included the URL for the on-line survey. The e-mail invitation letter can be found in Appendix A. On December 21, 2015, reminder e-mails were sent to those that had not yet responded. The survey was closed on January 8, 2016.

III. FINAL RESULTS AND RESPONSE RATES

Of the 5296 with valid e-mail addresses that were invited to participate, 1157 responded to the survey.

Respondents that were not employed as a statistician or not employed at all, including retired individuals, were classified as not eligible. In addition, respondents who were employed in academia were also classified as ineligible.

Based on the responses received, it was determined that 126 individuals (10%) were not eligible to be included in the final analysis. Those ineligible were either employed in academia, unemployed, not employed as a statistician, retired, or reported that they did not meet the definition of a statistician. Consistent with best practice, it was assumed the rate of ineligibility among the respondents would be similar in the population. When adjusted for delivery failure, eligibility, and non-response, 1,031 (1157 - 126) eligible responses were received from an adjusted universe of eligible members of 4766 (5296 - 530), for an adjusted **response rate of 22%**.

The 2013 SPAIG survey had a response rate of 31.6%. Our goal was to match or exceed that rate; however, the 2015 SPAIG survey response rate was 9.6% lower than the 2013 survey.

Respondent Characteristics

One thousand one hundred fifty-seven (1,157) ASA members responded to the B/I/G salary survey. However, 53 of these were reported as non-statisticians, 7 were academic statisticians, 56 were working outside the USA, and 10 had invalid salaries reported. All these, totaling 126, were excluded from further analysis, resulting in a sample consisting of 1031 eligible B/I/G statisticians. Their current employment and other relevant characteristics are given in Appendix B.

Of the 1031 eligible respondents, 65 reported being employed part-time (6.3%). Their reported percentage effort ranged from 10% to 90% with a median of 50%.

Sixty-five percent (65%) of the respondents were male. The majority (60%) reported employment by a for-profit-business or industry, followed by federal government (19%) and non-profit organization (12%). Thirty-six percent (36%) reported having managerial responsibility in their current position.

Fifty-eight percent (58%) reported their highest academic degree as Doctorate, 40% reported as Masters and 2% reported as Bachelors. Since the number of respondents with a Bachelor's degree was very small (21 out of 1031), they were not further classified for other categories.

Twenty-five percent (25%) reported working in the pharmaceutical area and an additional 15% in the biomedical area; 9% reported working in Survey Research Methods, 7% reported general consulting, and 7% reported statistical computing.

The location was reported as the State where they perform their work. These data were initially consolidated into four geographic regions (Northeast, Midwest, South and West), as defined by the US Census Bureau. Northeast accounted for 22.2% (226 respondents), 19.3% (199 respondents) in the Midwest, 36.9% in the South and 20.3% (209 respondents) in the West, with 1.3% (13 respondents) unknown. Further investigation of the disproportionally large representation of South revealed that more than half of it was from the vicinity of District of Columbia, covering Washington, Virginia, Maryland and Delaware. Therefore, that region was separated from South, calling it the Beltway. The Beltway accounted for 21.7% (224 respondents) of the total responses, the remaining South accounting for 15.2% (157 respondents).

Respondents were asked the year they were first employed as a statistician. Years of Experience, as a Statistician, was calculated by subtracting the reported starting year from 2015. One respondent's entry (which resulted in an implausible 88 years of experience) was not included in the calculation of the summary statistics for this variable. Without this observation, the average Years of Experience was 19.3 years \pm 12.5 years. Experience ranged from zero to 58 years with a median of 18 years.

Salary Statistics

Respondents were asked to report their annual base salary (in dollars) and were instructed to include bonuses, incentives, or other forms of monetary reward. Salary (dollars per year) was "annualized" for those who responded as part-time employees. Salary statistics are reported in tables as full-time equivalents in thousands of dollars per year.

The average salary reported was $175,060 \pm 104,674$ and ranged from 40,000 to 1,000,000. The median salary reported was 150,000.

Various descriptive statistics are given in Appendix B for the following variables:

- 1. Quantitative Variables:
 - a. Part-Time % Effort
 - b. Salary
 - c. Years of Experience as a Statistician

2. Categorical Variables:

- a. Full-/Part-Time
- b. Gender
- c. Employer
- d. Highest Degree
- e. Geographic Region
- f. Managerial Responsibility
- g. Years of Experience (coded into intervals)
- h. Application Area or Job Type

Geographic Region was coded as:

Geographic Region	States
Northeast	CT, MA, ME, NH, NJ, NY, PA, RI, VT
Beltway	DE, DC, MD, VA
West	AK, AZ, CA, CO, HI, ID, MT, NV, NM, OR, UT, WA, WY
Midwest	IL, IN, IA, KS, MI, MN, MO, NE, ND, OH, SD, WI
South	AL, AR, FL, GA, KY, LA, MS, NC, OK, SC, TN, TX, WV
Unknown	Unknown area of US

Appendix C gives percentiles (10, 25, 50, 75, 90) of overall Annual Salary and for levels of the following Variables:

- 1. Employer
- 2. Geographic Region
- 3. Managerial Responsibility
- 4. Gender
- 5. Highest Degree
- 6. Years of Experience
- 7. Application Area or Job Type

Appendix D gives Percentiles (10, 25, 50, 75, 90) of Annual Salary for Managerial Responsibility by Years of Experience by Highest Degree (Masters and Doctorate only).

Appendix E gives Percentiles (10, 25, 50, 75, 90) of Annual Salary for Employer by Highest Degree.

Appendix F gives Percentiles (10, 25, 50, 75, 90) of Annual Salary for Employer by Application Area or Type of Job by Highest Degree (Masters and Doctorate only).

III. COMMENTS AND SUGGESTIONS

Comments:

- In 2015, Georgia Regents University (GRU) changed its name to Augusta University (AU).
- Because a very small sample (21) of respondents indicated that their highest degree was bachelors, this degree group was not broken down into any smaller categories in the analyses.

Suggestions:

- Several of those invited to participate in the survey commented that they were reluctant to
 provide their salary. Also, there were 53 respondents who indicated they were non-statisticians
 and 56 who were outside the US. A question could be included at the beginning of the survey
 to identify these non-eligible respondents, and the survey should end if a respondent fits into
 one of these categories, so they don't have to fill out the rest of the information.
- Consider alternatives to using SurveyMonkey® to administer the survey and collect responses. This may alleviate issues with SPAM filters
- Consider comparing the characteristics of responders vs. the characteristics of non-responders.

IV. ACKNOWLEDGEMENTS

The authors gratefully acknowledge the critical input provided by Donna LaLonde, Director of Strategic Initiatives and Outreach, Ronald L. Wasserstein, Executive Director, the ASA Survey Review Committee, Barry D. Nussbaum, Chair of 2015 SPAIG Committee, Kelly H. Zou, Chair of the 2016 SPAIG Committee, Polly Phipps, SPAIG Committee, Pamela D. McGovern, SPAIG Committee member, other members of the SPAIG Committee, and the members of the Survey Review Committee.

We also wish to thank the ASA members who responded to the survey. Without their participation, the survey could not have been conducted. Their valuable comments will surely improve future surveys.

APPENDIX A 2015 American Statistical Association Salary Survey of Business, Industry, and Government Statisticians

2015 Salary Survey of Statisticians in Business, Industry, and Government

Your assistance is requested for the 2015 American Statistical Association (ASA) survey of statisticians in business, industry, government, and non-profit organizations. This research will update similar ASA surveys conducted in the past (see reports on the Career Center page of the ASA Web site). Survey results will provide relevant statistician salary benchmarks to ASA members and will be very helpful in addressing the salary/career questions ASA receives from students, employers, and researchers.

Please complete the following information about your background and current primary employment as a statistician. All information will remain strictly confidential and will only be reported as aggregated data.

Your input is valuable and important to us. Thank you very much for your time.

For this study, a Statistician is defined as a person who is employed in business, industry, or government (not academia) and meets the following criteria:

- Has a university/college degree (Bachelor's Master's, doctorate) in statistics, biostatistics, or mathematical statistics, or
- Has the equivalent of one year of graduate course work in academic statistics (including Federal Government employees who meet the education requirements for a Mathematical Statistician), **and** Currently uses statistical reasoning or performs statistical analyses (includes supervision of statisticians) as part of their job.

* 1. Using the definition above, are you currently employed as a statistician?

- Yes
-) No
- * 2. What is your highest degree you have received?
 - bachelor's
 - master's
 - doctorate

3. What is your gender?	
Female	
Male	
4. In what year were you	first employed full-time as a statistician? (Could be at an organization other than
your current employer.)	
5. Is your current position	full-time or part-time?
Full-time	
Part-time, please enter per	rcent of full-time equivalent (FTE = 40 hours per week).
etc. A technical team lead include managerial respoi	ler is not considered to have managerial responsibility. Does your current position nsibilities?
7. What is the location of	your current position?
Other (please specify)	
	base salary, bonuses, incentives, or other forms of monetary awards from your irrent annual total income from your primary job?

* 9. WI	hich option best describes your current employer?
F	Federal Government
s	State or Local Government
F	For-Profit Business or Industry
	Non-Profit Organization
<u> </u>	Self-Employed/Private Consultant
\bigcirc	Other (please specify)
[
* 10. V	Vhich option best describes your current job type or application area?
O E	Biomedical
O E	Business
\bigcirc	General Consulting
	Marketing Research
F	Pharmaceuticals
F	Physical or Engineering Sciences
F	Policy
F	Public Health
\bigcirc	Quality and Productivity
s	Statistical Computing
s	Survey Research Methods
\bigcirc	Other (please specify)
[[

11. Please provide feedback to help us improve this survey.

Thank you for completing this survey.

Dear Colleague,

STAND UP AND BE COUNTED! Your assistance is requested for the 2015 American Statistical Association (ASA) survey of statisticians in business, industry, government, and non-profit organizations. This research will update similar ASA surveys conducted in the past (see reports on the Career Center page of the ASA Web site). Survey results will provide relevant statistician salary benchmarks to ASA members and will be very helpful in addressing the salary/career questions ASA receives from students, employers, and researchers. Your response is requested by January 8, 2016.

Your participation matters. You have been selected from the ASA membership records to participate in this survey. The questions are brief and primarily relate to your current employment situation. It should take only 3 or 4 minutes to complete. Your response is very important to an accurate representation of statistics as a career.

Your participation is voluntary; however we encourage you to make this special survey a priority. Strict security procedures are in place so that your information will be kept confidential. All data will be stored in a password-protected electronic format. To help protect your confidentiality, the survey will not contain information that will personally identify you. Your name will not be associated with any information you provide.

The results of this study will be used for scholarly purposes only and will be shared with the ASA. Published data will be summarized by type of organization and geographic region, as well as by academic degree and length of work experience.

We statisticians are well aware of the current trend toward decreasing survey response rates that can bias a study's results. Let's practice what we preach and prove that statisticians value high response rates by completing this survey conducted on our very own population of professionals. Please use this link [SurveyLink] and complete the survey today.

If you have questions about the survey, please contact Donna LaLonde at DonnaL@amstat.org.

Thank you for all that you do to support the ASA.

Happy Holidays!

Please note: If you do not wish to receive further survey emails from us, please click the link below, and you will be automatically removed from our survey mailing list. [OptOutLink]

Sincerely, Statistical Partnerships Among Academe, Industry, & Government (SPAIG) Committee

APPENDIX B – Descriptive Statistics

Entire Sample Responding (N = 1031) Descriptive Statistics for Quantitative Variables

Statistic	Part-time % Effort	Salary (Annualized in 1000s)	Years of Experience
Ν	65	1031	1030
Mean	53.7	175.1	19.3
Std. Deviation	23.3	104.7	12.5
Minimum	10.0	40.0	0.0
10th percentile	20.0	90.8	3.0
25th percentile	30.0	113.0	9.0
50th percentile	50.0	150.0	18.0
75th percentile	78.0	200.0	30.0
90th percentile	80.0	293.3	36.0
Maximum	90.0	1000.0	58.0

Number Non-Missing and Missing for Categorical Variables

Variable	N	# Missing
Full-/Part-Time	1031	0
Gender	1031	0
Employer	1031	0
Highest Degree	1031	0
Geographic Region	1018	13
Managerial Responsibility	1031	0
Application Area or Type of Job	1031	0

		Frequency	Percent
Full-/Part-Time	Full-time	966	93.7
	Part-time	65	6.3
	Total	1031	100.0
Gender	Female	364	35.3
	Male	667	64.7
	Total	1031	100.0
Employer	Federal Government	199	19.3
	State or Local Government	16	1.6
	For-Profit Business or Industry	620	60.1
	Non-Profit Organization	122	11.8
	Self Employed or Private Consultant	59	5.7
	Other	15	1.5
	Total	1031	100.0
Highest Degree	Bachelors	21	2.0
	Masters	415	40.3
	Doctorate	595	57.7
	Total	1031	100.0
Geographic Region	Northeast (CT, MA, ME*, NH*, NJ, NY, PA, RI, VT)	229	22.2
	Beltway (DE, DC, MD, VA)	224	21.7
	West (AK, AZ, CA, CO, HI, ID, MT*, NV, NM, OR, UT, WA, WY)	209	20.3
	Midwest (IL, IN, IA, KS, MI, MN, MO, NE, ND, OH, SD, WI)	199	19.3
	South (AL, AR, FL, GA, KY, LA, MS, NC, OK*, SC, TN, TX, WV)	157	15.2
	Unknown	13	1.3
	Total	1031	100

Frequency Table for Categorical Variables

*No observations from this state

		Frequency	Percent
Managerial	No	657	63.7
Responsibility	Yes	374	36.3
	Total	1031	100.0
Years of	0-5	184	17.9
Experience	6-10	131	12.7
	11-15	120	11.7
	16-25	247	24.0
	26+	348	33.8
	Total	1030	99.9
Application Area/	Pharmaceuticals	261	25.3
Јоb Туре	Biomedical	157	15.2
	Survey Research Methods	90	8.7
	General Consulting	72	7.0
	Statistical Computing	68	6.6
	Business	66	6.4
	Public Health	62	6.0
	Physical or Engineering Sciences	58	5.6
	Marketing Research	33	3.2
	Policy	24	2.3
	Quality and Productivity	24	2.3
	Other	116	11.3
	Total	1031	100.0

Frequency Table for Categorical Variables (cont.)

APPENDIX C

Salary (Annualized in Thousands)

				F	ercentile	s	
		n	10	25	50	75	90
Total Sample		1031	90.8	113.0	150.0	200.0	293.3
Employer	Federal Government	199	92.5	110.0	135.0	157.3	177.0
	State or Local Government	16	75.0	80.0	105.5	137.5	202.6
	For-Profit Business or Industry	620	97.0	120.0	161.0	236.5	300.0
	Non-Profit Organization	122	75.0	92.0	120.0	152.0	200.2
	Self-Employed/Private Consultant	59	100.0	120.0	180.0	275.0	360.0
	Other	15	90.0	100.0	117.0	140.0	158.0
Geographic Region	Northeast (CT, MA, ME*, NH*, NJ,	229	100.0	135.0	180.0	250.0	350.0
	NY, PA, RI, VT)						
	Beltway (DE, DC, MD, VA)	224	95.0	115.5	146.0	168.1	220.1
	West (AK, AZ, CA, CO, HI, ID,	209	87.5	110.0	144.6	200.0	300.0
	MT*, NV, NM, OR, UT, WA, WY)						
	Midwest (IL, IN, IA, KS, MI, MN,	199	80.0	106.0	133.0	180.0	265.0
	MO, NE, ND, OH, SD, WI)						
	South (AL, AR, FL, GA, KY, LA,	157	81.0	106.0	140.0	200.0	277.0
	MS, NC, OK*, SC, TN, TX, WV)						
	Unknown (in US)	13	105.0	120.0	165.0	309.7	420.0
Managerial	No	657	83.0	103.0	130.5	172.5	245.0
Responsibility	Yes	374	111.0	140.0	177.1	250.0	350.0
Gender	Female	364	85.0	103.0	134.0	178.6	260.0
	Male	667	94.0	120.0	150.0	210.0	300.0
Highest Degree	Bachelor's	21	63.0	88.0	120.0	152.0	190.0
	Master's	415	80.0	97.5	125.0	170.0	240.0
	Doctorate	595	105.0	128.9	160.0	228.0	325.0

*No observations from this state

APPENDIX C (cont.)

Salary (Annualized in Thousands)

			Percentiles				
		n	10	25	50	75	90
Years of	0-5	184	68.0	81.5	100.0	123.0	157.4
Experience	6-10	131	85.0	99.6	122.0	145.0	175.0
	11-15	120	100.0	114.0	142.9	189.5	250.0
	16-25	247	110.0	140.0	177.3	250.0	324.0
	26+	349	116.0	139.5	170.0	240.0	350.0
Application Area	Business & Industry	294	86.0	105.0	140.0	185.0	275.0
or Type of Job	Pharmaceuticals	263	119.0	150.0	200.0	270.0	400.0
	Health & Medicine	243	80.0	102.0	130.0	160.0	220.1
	Survey Research Methods	92	92.5	118.0	147.5	166.1	205.0
	General Consulting	72	90.0	112.3	146.0	195.0	300.0
	Other	67	90.0	100.0	125.0	187.0	240.0

APPENDIX D

Managerial Responsibility by Experience by Highest Degree

Years of	Highest		Percentiles						
Experience	Degree ¹	n	10	25	50	75	90		
No Manageri	al Responsibili	ty							
0-5	Master's	78	65.0	73.0	83.7	98.0	118.3		
	Doctorate	85	85.0	99.2	110.0	145.0	162.3		
6-10	Master's	43	80.0	84.0	100.0	120.0	150.0		
	Doctorate	52	96.0	115.3	129.5	150.0	180.0		
11-15	Master's	35	92.5	100.0	120.0	150.0	175.0		
	Doctorate	40	107.0	128.5	151.5	205.8	260.0		
16-25	Master's	56	96.0	110.0	141.8	172.6	247.0		
	Doctorate	66	115.0	145.0	174.5	200.0	275.0		
26+	Master's	72	103.0	120.0	147.5	201.5	250.0		
	Doctorate	116	120.0	139.8	166.0	231.7	362.0		
Managerial R	esponsibility								
0-5	Master's	5	63.0	90.8	120.0	123.0	150.0		
	Doctorate	12	100.0	111.1	124.5	162.5	180.0		
6-10	Master's	11	90.0	92.5	115.0	130.0	135.0		
	Doctorate	23	107.0	120.0	140.0	175.0	250.0		
11-15	Master's	16	96.0	104.0	136.6	172.5	189.0		
	Doctorate	26	129.0	140.0	195.0	250.0	293.0		
16-25	Master's	44	120.0	130.0	172.5	265.0	310.0		
	Doctorate	77	145.0	175.0	228.0	300.0	425.0		
26+	Master's	55	100.0	135.0	161.4	206.3	260.0		
	Doctorate	98	135.2	158.0	210.0	300.0	450.0		

Salary (Annualized in Thousands)

APPENDIX E

Employer by Highest Degree

	Highest		Percentiles					
Employer	Degree ¹	n	10	25	50	75	90	
Federal	Master's	69	73.0	100.0	118.1	141.0	157.2	
Government	Doctorate	125	98.0	118.0	144.6	160.0	190.0	
State or Local	Master's	9	55.0	80.0	86.0	111.0	202.6	
Government	Doctorate	7	75.0	100.0	120.0	141.8	230.0	
For-Profit Business	Master's	254	85.0	104.0	140.0	187.0	252.0	
or Industry	Doctorate	354	115.0	143.0	185.0	270.0	400.0	
Non-Profit	Master's	52	67.0	79.0	94.3	114.8	148.0	
Organization	Doctorate	67	100.0	118.0	140.0	190.0	228.0	
Self-Employed or	Master's	26	83.3	113.6	146.8	225.0	360.0	
Private Consultant	Doctorate	32	110.0	135.0	200.0	277.5	350.0	
	Master's	5	100.0	102.0	117.0	130.0	140.0	
Other	Doctorate	10	85.0	99.2	114.0	157.0	166.0	

Salary (Annualized in Thousands)

APPENDIX F

Employer by Application Area or Type of Job by Highest Degree

	Application Area or	Highest		Percentiles				
Employer	Type of Job	Degree ¹	n	10	25	50	75	90
Federal	Business & Industry	Master's	14	72.0	73.0	112.0	130.0	155.0
Government		Doctorate	20	98.0	100.0	112.5	154.4	171.5
	Pharmaceuticals	Doctorate	7	121.6	129.0	149.0	168.2	200.0
	Health & Medicine	Master's	12	110.0	118.0	126.5	132.5	141.0
		Doctorate	50	99.2	128.8	146.8	160.0	201.4
	Survey Research	Master's	23	96.0	110.0	139.5	155.0	170.0
	Methods	Doctorate	31	98.0	120.0	150.0	165.0	175.0
	General Consulting	Master's	7	64.4	90.8	110.0	135.0	156.7
		Doctorate	7	88.2	135.0	139.5	158.7	700.0
	Other	Master's	13	84.0	90.8	99.0	107.0	145.0
		Doctorate	10	85.5	125.0	150.0	174.0	230.0
For-Profit	Business & Industry	Master's	98	80.0	95.0	125.0	160.0	240.0
Business or		Doctorate	122	107.0	129.6	163.6	233.0	324.0
Industry	Pharmaceuticals	Master's	82	105.0	130.0	171.8	240.0	270.0
		Doctorate	153	128.8	165.0	220.0	300.0	429.0
	Health & Medicine	Master's	39	84.5	99.0	120.0	158.0	204.0
		Doctorate	41	115.0	140.0	161.0	239.9	300.0
	Survey Research	Master's	10	86.1	118.7	142.8	162.5	420.0
	Methods	Doctorate	10	114.8	130.0	162.5	221.4	229.0
	General Consulting	Master's	15	80.0	92.0	140.0	200.0	250.0
		Doctorate	21	114.5	130.0	170.0	250.0	300.0
	Other	Master's	10	77.3	97.5	156.0	240.0	382.5
		Doctorate	7	100.0	115.0	116.0	150.0	210.0

Salary (Annualized in Thousands)

APPENDIX F

Employer by Application Area or Type of Job by Highest Degree (cont.)

	Application Area or	Highest		Percentiles						
Employer	Type of Job	Degree ¹	n	10	25	50	75	90		
Other (State/Local	Business & Industry	Master's	17	77.5	83.3	117.0	152.0	225.0		
		Doctorate	11	100.0	120.0	155.0	160.0	200.0		
Government,		Master's	6	100.0	130.0	145.0	200.0	200.0		
Nonprofit	Pharmaceuticals	Doctorate	13	110.0	125.0	200.0	275.0	350.0		
Organization, Self-		Master's	43	65.4	77.0	100.0	122.2	150.0		
Employed/Private	Health & Medicine	Doctorate	48	85.0	113.5	134.1	177.0	228.0		
Consultant, and	Survey Research	Master's	5	73.0	81.0	86.9	125.0	130.0		
Other Employers	Methods	Doctorate	9	90.0	120.0	205.0	250.0	500.0		
not listed above)	General Consulting	Master's	7	88.0	96.0	170.0	316.7	360.0		
		Doctorate	13	108.0	135.0	175.6	190.0	240.0		
		Master's	5	90.0	92.5	99.1	133.3	400.0		
	Other	Doctorate	15	99.2	110.0	175.0	205.0	300.0		

Salary (Annualized in Thousands)